

 OpenPM<sup>2</sup> 2018  
CONFERENCE

Brussels, Charlemagne | February 1 & 2

# Building an EU Funded Projects Results Repository Broadening the PM<sup>2</sup> horizon

[laurent.kummer@ext.ec.europa.eu](mailto:laurent.kummer@ext.ec.europa.eu)

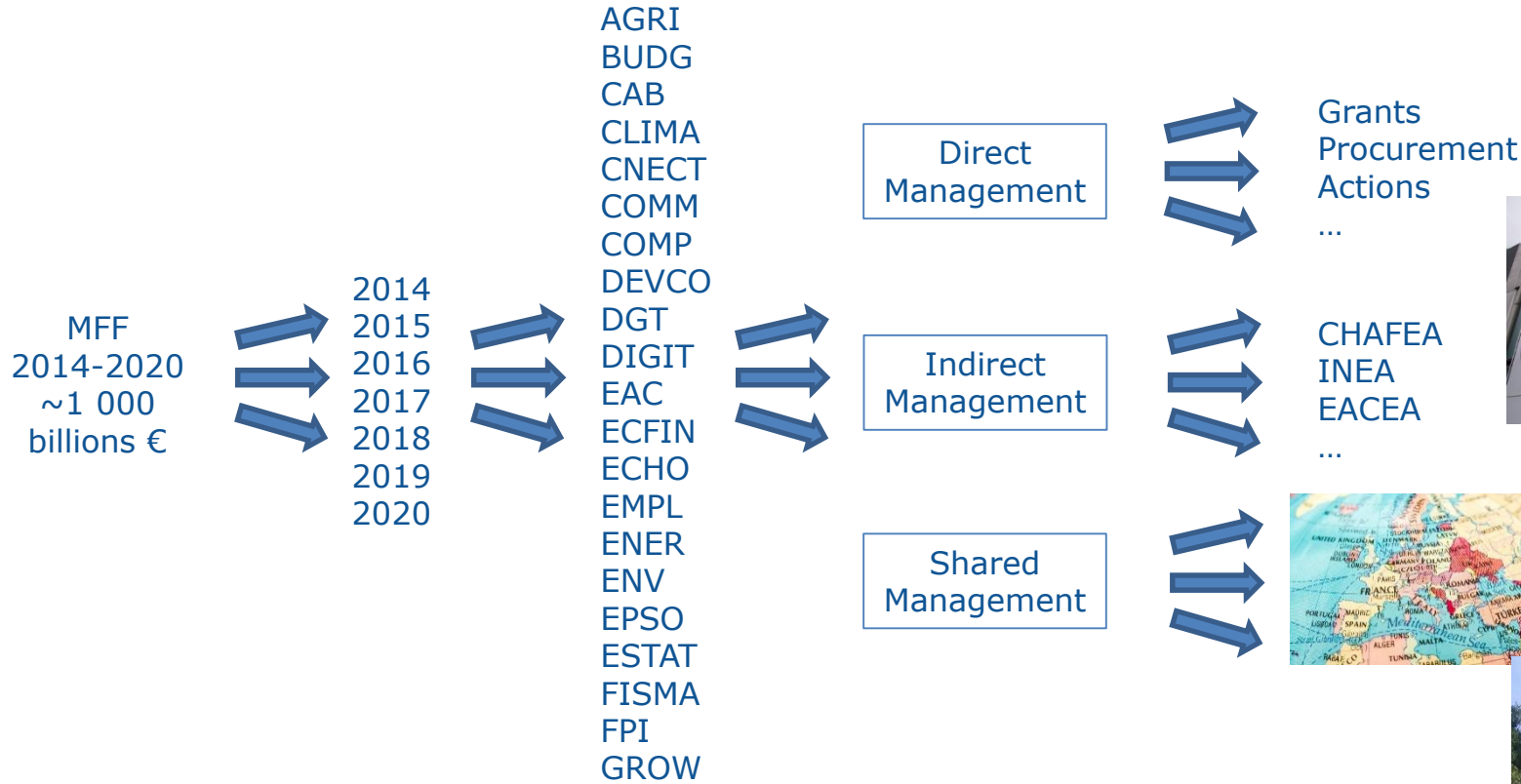


Laurent Kummer – *The Lean Project Manager*

# What is the EU doing for me?



# Funded projects



# Budget

Areas financed by the EU budget (2014-2020) in billion EUR

## Economic, social and territorial cohesion € 371.4

- Research and innovation
- Information and communications technology
- Small and medium enterprises
- Low-Carbon Economy
- Climate change and risk
- Environment and resource efficiency
- Transport and energy
- Employment
- Social inclusion
- Vocational training
- Other

## Competitiveness for growth and jobs € 142.1

- Education
- Energy
- Industry and small and medium enterprises
- Networks and technology
- Research and innovation
- Transport
- Others

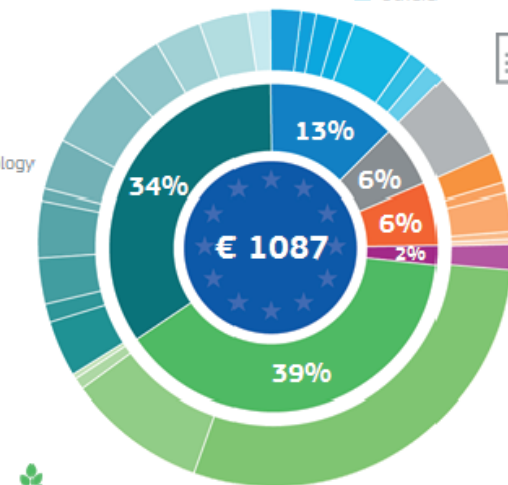
## Administration € 69.6

## Global Europe € 66.3

- Development and international cooperation
- Humanitarian aid
- Neighbourhood and enlargement
- Foreign policy instruments
- Others

## Security and citizenship € 17.7

- Migration and home affairs
- Health and food safety
- Culture
- Justice
- Others








## Sustainable Growth: Natural Resources € 420

- Agriculture
- Rural development
- Fisheries
- Environment and others

Note: Commitments; adjusted for 2018

# Budget

## EU Budget 2018 (nominal change in % compared to 2017)

Appropriations by Heading	Commitments		Payments	
	€ million	%	€ million	%
 <b>1. Smart and inclusive growth</b>	77.534	+2.8	66.624	+34.9
Competitiveness for growth and jobs	22.001	+3.2	20.097	+4
Economic, social and territorial cohesion	55.532	+2.7	46.527	+54.7
 <b>2. Sustainable Growth: natural resources</b>	59.285	+1.2	56.084	+3.6
Market related expenditure and direct aids	43.235	+1.5	43.189	+1.5
 <b>3. Security and Citizenship</b>	3.493	-18.5*	2.981	-7.6
 <b>4. Global Europe</b>	9.569	-8.3*	8.906	-1.7
 <b>5. Administration</b>	9.666	+2.9	9.666	+2.9
Other special Instruments**	0.567	-67.6	0.42	-73.5
<b>Total appropriations</b>	<b>160.114</b>	<b>+0.2</b>	<b>144.681</b>	<b>+14.1</b>

\* The allocation for heading 3 and 4 in 2017 was exceptionally high in response to the migration and security crises.

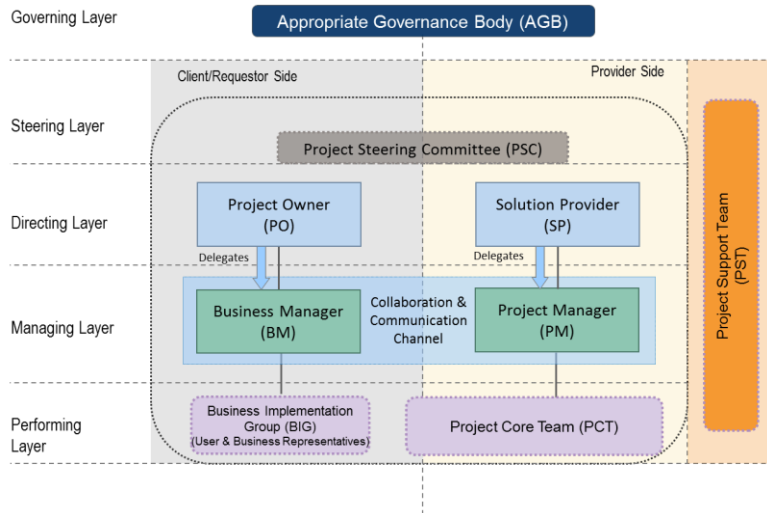
\*\* European Globalisation Adjustment Fund and European Union Solidarity Fund.

- **Objectives:**
  - **Creating a single repository for all projects funded by the European Commission**
  - **Proposing a common way to document and report on projects for the next MFF**
- **Started in June 2017, ends in December 2018**
- **Piloted by three DGs: DG BUDG, DG COMM and DIGIT**
- **Using high-end technologies: AI, Machine Learning, Cloud Computing, Non structured storage (Data lakes)**
- **Relies on PM² for the management aspect**

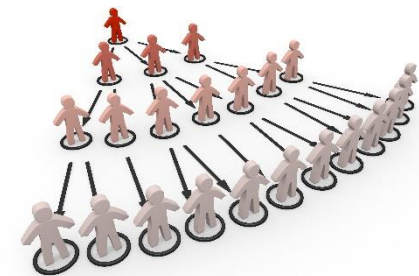


# PM Challenges

## 1. Governance



AGRI  
BUDG  
CAB  
CLIMA  
CNECT  
COMM  
COMP  
DEVCO  
DGT  
DIGIT  
EAC  
ECFIN  
ECHO  
EMPL  
ENER  
ENV  
EPSO  
ESTAT  
FISMA  
FPI  
GROW



## 1. Governance

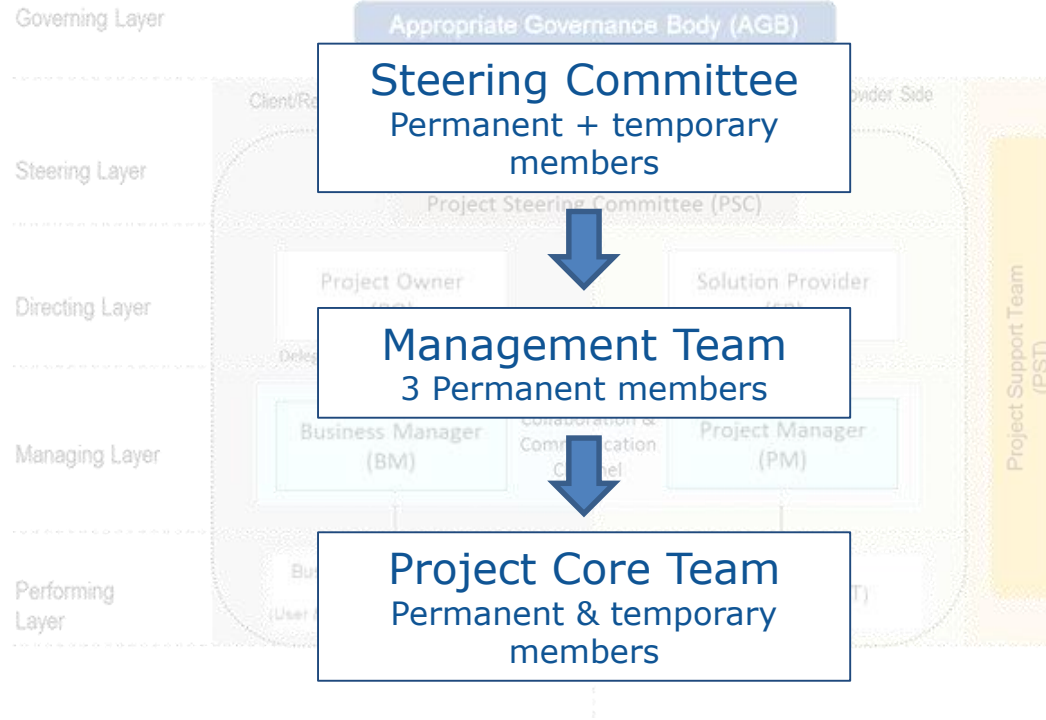
### PM² Mindsets

The PM² Methodology processes, artefacts, tools and techniques, help project teams take decisions on trade-offs between the project dimensions of time, cost, scope and quality. On the other hand, the PM² Mindsets present those attitudes and behaviours which help project teams focus on what is really important in achieving project goals. Together they help with navigating through the complexities of managing projects at the EC and make the PM² Methodology both more effective and complete.

Project Managers (PMs) and project teams who practice PM²:

1. Apply PM² best practices to manage their projects.
2. Remain **mindful** that methodologies are there to serve projects and not the other way around.
3. Are **committed** to delivering project results with **maximum value** rather than just following plans.
4. Foster a project culture of **collaboration**, clear **communication** and **accountability**.
5. Ensure the support and **involvement** of the project's sponsor and stakeholders throughout the project, but also in the planning and implementation of the organisational changes needed to realise the intended **project benefits**.
6. **Invest** in developing their technical and behavioural competences to **become better** project leaders.
7. **Share knowledge**, actively manage lessons learned and contribute to the **improvement** of project management at the European Commission.
8. Are **inspired** by the PM² Guidelines on Ethics and Professional Conduct (see Appendix F: Ethics and Conduct)

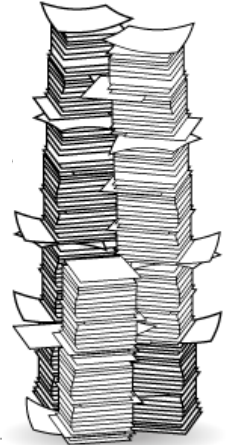
Commission PM² Methodology V.2.5



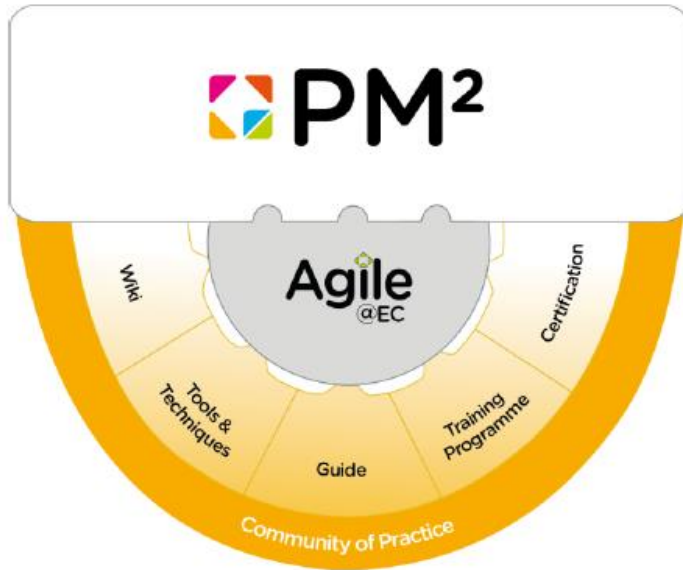


## 2. Agility

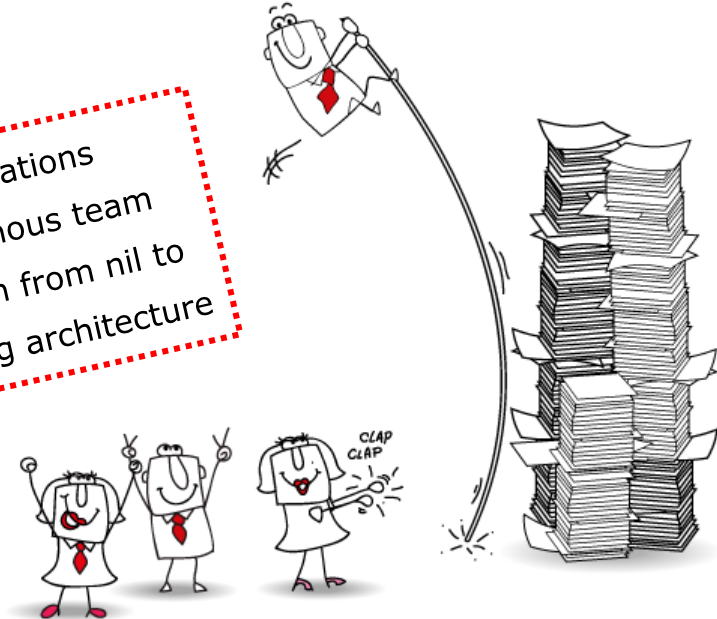
- 40 DGs, 40 different definitions of results
- Multiple formats & data models
- Non publishable data
- Non geo-localized data
- No blueprints



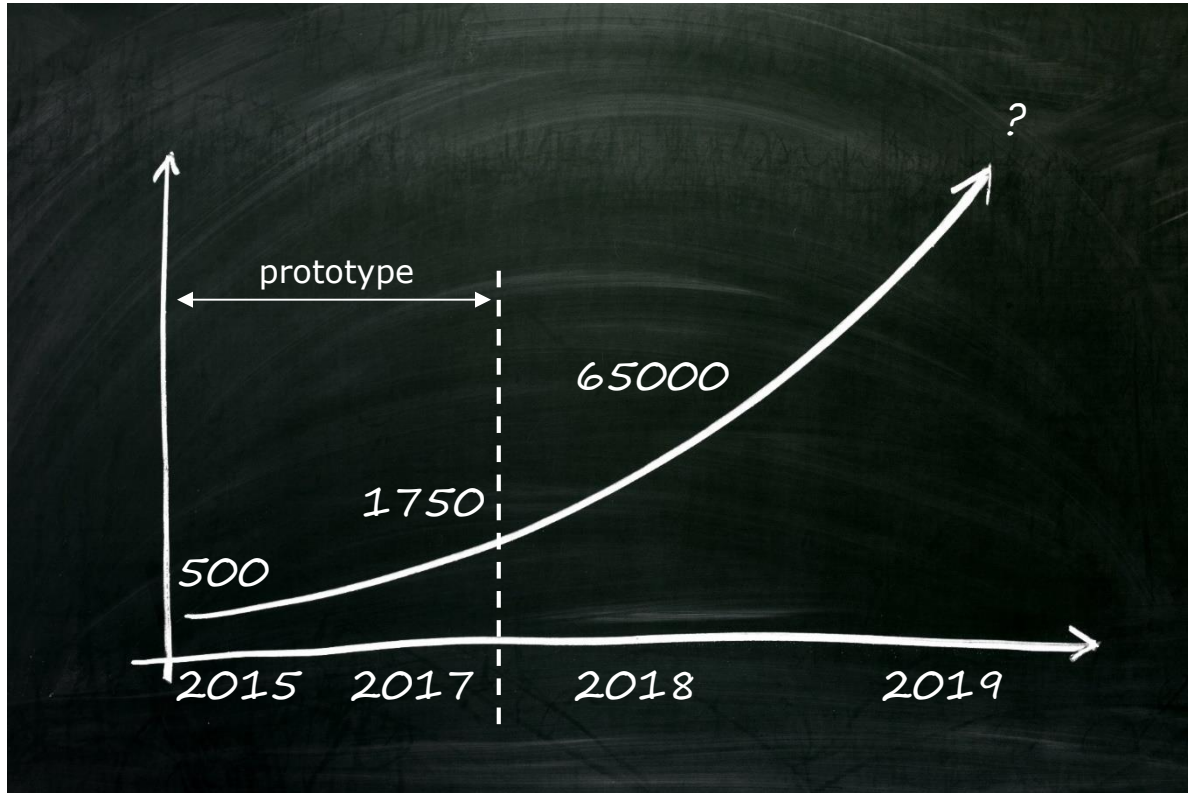
## 2. Agility



- Micro iterations
- Autonomous team
- 1 month from nil to working architecture



# Results?



European Commission

European Commission > Budget

### EU Results

Examples of EU funded projects

Show search

#### 2018 locations found

Grid View Map View List View

The map displays 2018 locations found, with data points represented by blue circles containing numbers. The numbers are: 3, 28, 8, 21, 6, 113, 1408, 22, 28, 9, 28, 41, 76, 46, 21, 28, 20, 12, 8, 94.

The designations employed and the presentation of material on this map do not imply the expression of any opinion whatsoever on the part of the European Union concerning the legal status of any country, territory, city or area or of its authorities, or concerning the delimitation of its frontiers or boundaries. Research, the designations and neither implies recognition or status, and is the only UNCTAD (2018) and the ILO (2018) on the basis of employment, "Research". The designations shall not be construed as recognition of a State of Palestine and is without prejudice to the individual positions of the Member States on this issue.

## A Project about Projects and Results of Projects



Global challenges:

- Funded Project Management
- Definition of Result
- Project Selection
- Programme & Portfolio Management

# Definition of Result



- A new tunnel
- Reduces time to get to the city from 2h to 20min
- Economic activity up 30%, unemployment rate down 20%

Which one is the result?

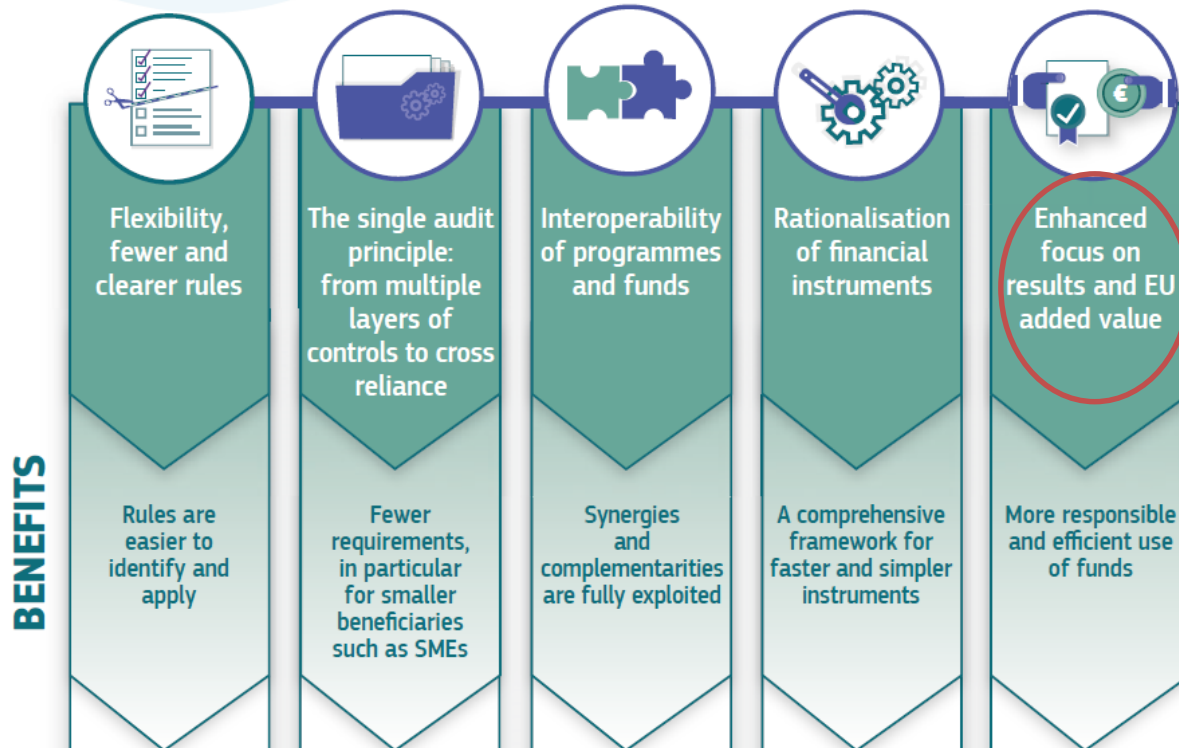


Business Implementation Plan

# A glimpse at the future



What are the **changes** under discussion?



From project results to value creation:

- Value for citizens
- Doing more with less/same
- Value creation as the start of a project
- We have a tool for that:



- Repository for results: Opening soon !
- PM² not only for IT projects
- Principles and philosophy behind PM² allows to tackle problems of any complexity
- Huge potential for Open PM² in external projects



# Thank you!





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**CoEPM<sup>2</sup>**  
European Commission

.....

**Daniel Cabrero Moreno, Head of Sector  
Management Support Services**

.....

**Nicos Kourounakis, Methodologies Lead Consultant**

**Marc Berghmans, PM<sup>2</sup> Consultant**

**Bert Kips, PM<sup>2</sup> Consultant**

**Laurent Kummer, PM<sup>2</sup> Consultant**

**Pierre Leclercq, PM<sup>2</sup> Consultant**

**Elias Michelioudakis, Agile PM<sup>2</sup> Consultant**

**Tiago Palhoto, Agile PM<sup>2</sup> Consultant**

**Anita Varotto, Communications & Training**

.....

DIGIT B.4.002 Management Support Services  
EC-PM2@ec.europa.eu

