

 OpenPM² 2018
CONFERENCE

Brussels, Charlemagne | February 1 & 2

PM² @ ECB -

From idea to delivery along
the PM² lifecycle

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Jeremías Iglesias

Project Hub Lead (European Central Bank)



Initiating

- Collaboration & dialogue of IT and Business
- Transparency
- Common language and understanding
- Cultural change



Business Case

- Overlapping rules/ methodologies
- Lack of consistent project information
- Extensive and intensive documentation
- Information lag



Lessons learned

- Work together
- Organisational absorption rate
- Voluntary vs. compulsory
- Mindsets and people first



Key benefits

- Common endeavours
- Focus on planning
- Not reinventing the wheel
- Realistic estimations
- Integrated view
- Ability to look ahead

Key benefits



Executing

- Adopt not adapt
- ECB specifics at template level
- PM² training
- Project support
- Continuous dialogue

Business Case



Project Hub

- Demand Management
- PM² Project Framework
- Integrated software solution
- Project Support
- One project, one view, one plan

Initiating



Lessons learned



Executing



Project Hub



What people think...

"Management should follow the PM² training course, this will increase the understanding of the complexity of a project environment."



Business Manager

"Compliments to the new IT Demand Management framework which put more emphasis on strategic dialogues, business-IT alignment and 'content' in general."



Steering Committee Member

"PM² brings the ECB to a different dimension of management based on best practices and agile models"

Senior Adviser

"PM² enhances and fosters the concept of active collaboration and shared responsibilities between Business and IT compared to other methodologies."



Project Support Team

"PM² pulls you out of your 'comfort zone' on Business and IT side because it forces you to change mindset and strengthen your professional and personal virtues"



Project Owner

"PM² raised the awareness of the magnitude of tasks that are ahead of us."

Project Manager

"DG-IS is more transparent towards all involved participants regarding project management methodology, engaging Business Areas in PM² aspects, making clear the responsibilities and touch points."

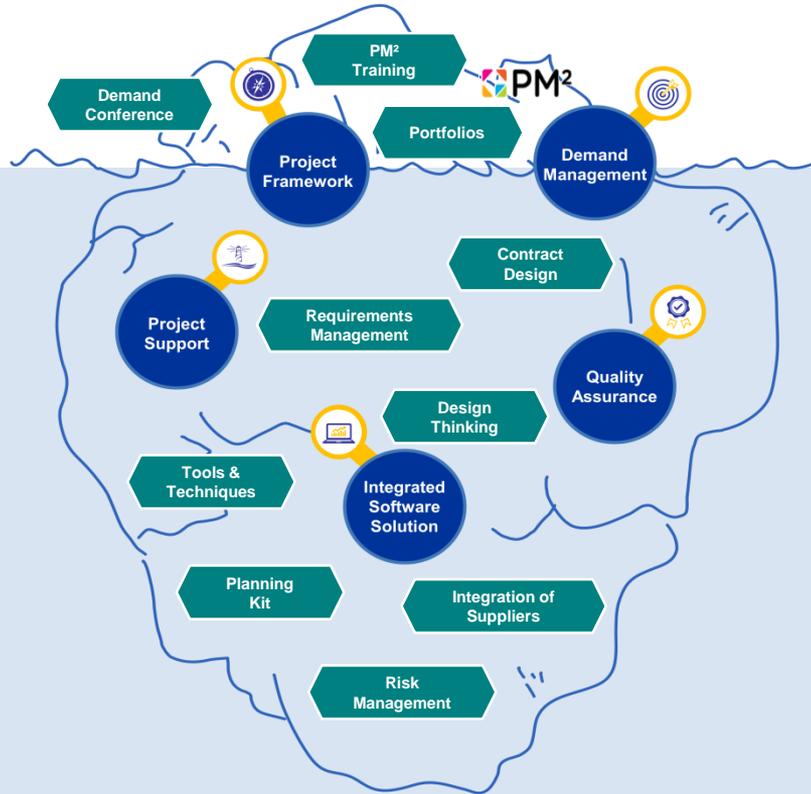


Senior Business Analyst

The bigger picture

“PM² is a visible corner stone
of a **deeper change.**”

Project Hub





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